

STANDARD SUMMARY PROJECT FICHE

1. Basic Information

1.1 Désirée Number: BG 0201.08

Twinning code: BG02/IB-FI-03

1.2 Title: Strengthening the administrative capacity to manage the *acquis* on state aid and improvement of the system for monitoring and control of state aid

1.3 Sector:

1.4 Location: Bulgaria

2. Objectives

2.1 Overall Objective(s):

Establishment of a functioning system of State Aid monitoring, notification and control with clear responsibilities and effective capabilities of all administrative bodies involved, namely the Ministry of Finance (MoF) and the Commission for Protection of Competition (CPC).

Ensuring and maintaining an *acquis-communautaire-conform* State Aid enforcement practice of the control authority CPC and the State Aid monitoring authority at the MoF, in connection with the functions of all other concerned state bodies.

2.2 Project purpose

- Effective enforcement of the harmonized State Aid legislation and raising public awareness on state aid policy and enforcement practice;
- Improvement of the assessment quality on state aid cases and of the enforcement practice as regards prevention of misuse, auditing, complaints and recovery;
- Improvement of information exchange between concerned Bulgarian institutions as regards monitoring, notification and control, as well as with EU institutions as regards state aid inventory and reporting;
- Ensuring continuity of a high level of competence of all state aid decision makers.

2.3 Accession Partnership and NPAA priority

All objectives described above address the approximation of Bulgarian legislation in the field of state aid with the EU rules, as well as the relevant high-standard administrative capacity of the competent monitoring and control authorities (CPC and MoF), and are fully in line with Accession Partnership (AP) and NPAA priorities, referring to transposition, implementation and

enforcement of the competition *acquis*, with stress in the area of State aids. All the designed activities should contribute to the achievement of the priorities, listed below:

AP:

- Reinforcement of institutional and administrative capacity of state aid monitoring body to review existing aid and monitor new aid;
- Establishment of a credible system for state aid monitoring;
- Creating full transparency on state aid through maintaining and updating of a comprehensive state aid inventory in accordance with Community practice.

NPAA:

- Improvement of the administrative capacity to optimise the monitoring and control of state aid and enforce harmonised legislation;
- Creating an efficient state aid monitoring system, incl. information system on a national and regional level;
- Increasing public awareness on state aid matters

3. Description

3.1 Background and justification:

Responsibilities of the beneficiaries

The beneficiaries of the project will be the Commission for Protection of Competition and the Ministry of Finance.

The Commission on Protection of Competition is in charge of *enforcing State aid control* in accordance with Article 20 of the Law on the Protection of Competition.

The Ministry of Finance is in charge of *monitoring State aid* on the basis of Council of Ministers Regulation No. 263/96, amended by Regulation No. 215/99. It is responsible for the elaboration of a State aid inventory and the preparation of Annual reports on State aid in Bulgaria, submitted to the European Commission.

According to Art.20 of the LPC state authorities and institutions, grantors of aid, are obliged to notify the CPC in advance of the new state aid projects, on the admissibility of which the CPC should pronounce.

They are obliged to submit information to the MoF on the existing aid schemes necessary for the annual reports and the inventory.

On the 7-th of March a State Aid Law has been adopted by the Parliament. It will come into force three months after the date of its promulgation in the State Gazette. The enforcement of the Act is entrusted to the CPC and the MoF.

The CPC is the authority empowered to authorize state aid. All government authorities or institutions which grant or alter aid already granted are obliged to notify the CPC in advance. Before the CPC has given ruling to authorize the aid, the bodies or institutions shall not grant the aid.

The rulings of the CPC are subject to appeal before the Supreme Administrative Court.

The MoF is the body responsible for the monitoring and transparency of state aid at the national, regional and municipal level. The MoF draws up a consolidated Annual report on the state aid granted in Bulgaria. It opens and keeps a State aid Inventory. In the course of the preparation of the draft of the State Budget Act, the MoF makes a preliminary evaluation of the state aids.

Problems

After the enactment of the Implementing rules on state aid and the new Law on State aid, which provides the basic framework, Bulgaria still needs further transposition of the EC acquis by adoption of secondary legislation for some specific areas and procedures.

The assessment and alignment of existing aid schemes in Bulgaria with the acquis requirements has just started.

Not all StateAid projects at all levels of government (national, regional, and local) are notified on an ex ante basis to the monitoring and control authorities.

Further efforts are needed to ensure the comprehensiveness of the State aid inventory and the Annual reports comprising all State aid measures in operation in Bulgaria.

The qualification of the officials of CPC and MoF is not on the level of the EC requirements for enactment of the state aid acquis.

Justification

The transposition of secondary state aid acquis in Bulgarian legislation is essential for regulating the state aid issues in the sensitive sectors, regional aid, procedures, etc.

The officials from the MoF, CPC and other concerned state bodies, incl. regional administration, have received training and assistance through the Phare projects: BG 9910-01 “Reinforcing the Administrative capacity to manage the acquis in the field of competition” of CPC (its state aid sector) and BG 9910.02(BG 99/IB-FI 02) “Approximation of legislation in state aids field, institution building of State aids monitoring authority at the Ministry of Finance and setting up the national state aids monitoring system” of the MoF. It should be noted that the above projects aimed to satisfy the needs of the institutions in a different legal environment (art.20 of LPC and Government regulation No.215/99).

The situation has considerably changed after the adoption of the new State aid law. The Law creates new obligations and competencies of the responsible institutions. For the efficient functioning of the state aid monitoring system, it will be necessary the Phare assistance to be extended and brought in conformity with the new obligations. The CPC, the MoF and all other concerned bodies should be prepared to enforce the provisions of the new legislation according to the EC practice.

3.2 Linked activities

The proposed project will follow the ongoing Phare projects: BG 9910-01 “Reinforcing the Administrative capacity to manage the acquis in the field of competition” of CPC (its state aid sector) and BG 9910.02(BG 99/IB-FI 02) “Approximation of legislation in state aids field, institution building of State aids monitoring authority at the Ministry of Finance and setting up the national state aids monitoring system” of the MoF.

It is linked also to the training program of the European Commission /TAIEX/ on state aid issues organised for the candidate countries for accession to the European Union.

3.3 Results

3.3.1 Prevention policy:

- Secondary legislation concerning specific areas and procedures reviewed and updated;
- Raised public awareness on the importance of state aid issues – increased number of publications and information activities;
- Notifying procedure corresponding to the EC practice brought up-to-date.

3.3.2 Enforcement practice:

- All existing and planned new aid schemes and individual cases notified by aid grantors;
- Reviewed and updated procedures reliably implemented according to the EC acquis and practice;
- CPC decisions on the assessed state aid projects fully based on the EC criteria for compatibility;
- State aid annual reports and inventory prepared in full conformity with the methodology of the EC surveys;
- System for monitoring of authorized aid, recovery of unlawful aid and processing of complaints established and operational.

3.3.3 Information exchange

- Computerised system for exchange of information between CPC, MoF, central and regional administration for the needs of notification, assessment and reporting activities upgraded with hardware and software and fully operational;
- Notification forms, the forms of state aid reports and inventory corresponding to the required forms in the EC.

3.3.4 Human resource and knowledge management

- Knowledge management system in place
- Bulgarian trainers capable to distribute knowledge autonomously and at a high standard;
- Library fund of state aid publications, books, legislation, etc. enriched.

3.4 Activities

3.4.1 Prevention policy

- Assistance for the review and/or elaboration of secondary legislation concerning specific areas and of respective procedures;

The MS experts will take part and assist to the working group of representatives of the MoF, CPC, and Ministry of Economy, Ministry of Regional Development and Public Works created for drafting the corresponding legal acts.

- Training on the importance of transparency in the state aid field
- Preparation of information material for publications or media (information on the activities of the CPC and MoF, summaries of the annual reports, EC news in state aid field, etc.).

3.4.2 Enforcement practice

1. Advice on the control activities (in particular review and advice for adjustment of current practice) of the CPC in conformity with the EC acquis and practice:

- Preparation of notifications of the new planned state aid schemes and individual aid by the aid grantors;
- Ex-ante assessment of the notified aid schemes and individual aid and the taken decisions for authorization of aid;
- Assessment of existing aid schemes;
- Misuse of aid and recovery of unlawful aid;
- Processing of complaints.

2. Advice on the state aid monitoring practice of the MoF as regards:

- Monitoring of existing aid schemes;
- Monitoring of authorized aid;
- Preparation of State aid annual reports and inventory.

3.4.3 Information exchange

Assistance for the creation of a system for automatic and immediate exchange of information between the CPC and MoF.

Supply and installation of hard and software for the proper functioning of the monitoring system, including on a regional level; the hardware should be capable of supporting e-learning techniques in accordance with the training component of this fiche

3.4.4 Human resource and knowledge management

1. Preparation of proposals for development of a knowledge management system at the CPC and MoF:

- Preparation of personnel development plans;
- Development of the information database of training materials to be used by the staff of CPC and MoF and especially by the internal trainers;
- Development of e-learning tools;
- Development of training monitoring records within the CPC and the MoF to identify staff training gaps and to set priorities for future training events provided by Bulgarians trainers or by external providers.

2. Professional training for the CPC and MoF officials and officials from other concerned central administration bodies, including the Judiciary.

Seminars will be held in Bulgaria where they can reach a larger number of participants at lower costs. The twinning covenant will provide for conditions, taking account of the results of the pre-feasibility study (see point 12) and the budget available, for organising study visits in Member States institutions. Study visits abroad will be fully justified by directly contributing to the overall guaranteed result (thus will be done in the covenant).

a) In-country training on different SA issues and advice on particular cases, incl. for training of trainers

- 5 short-term experts of the MS twinning partner will have 2 (5 days) missions to Bulgaria (for each expert) for advising on the practical implementation of SA *acquis* and procedural issues;
- 10 seminars (2 days each) to be delivered in Sofia during the missions in Bulgaria of the above MS short-term experts for presenting the provisions of amended and new EC *acquis* on state aid and specific state aid topics (will be specified in the covenant);
- 1 workshop (2 days) for training of Bulgarian trainers (10 from MoF and CPC, 8 from line ministries and 6 from regions) on delivering the requirements of EU State aid *acquis* and procedures.
- Delivering of free e-learning modules;
- Provision of necessary documentation.

b) Study visits in member states relevant authorities (to be specified and agreed in the covenant – see above)

- 4 (8 c. days) visits of officials from CPC for exchange of experience on the control of the compatibility of state aid for the sensitive sectors with EC *acquis* in MS twinning partners (the particular issues will be specified in the covenant);
- 4 (8 c. days) visits of officials from the MoF for exchange of experience with aid monitoring institutions in MS twinning partners on their coordination with aid grantors on national, regional and local level (the particular issues will be specified in the covenant).

3. Professional training for the staff of regional and local authorities

- 6 (2 days) seminars to be delivered by 6 Bulgarian trainers, coached by MS training experts, and necessary documentation will be provided for the preparation of notifications for new state aid schemes and individual aid to the CPC and for the preparation of information on the existing aid schemes and individual aid.

4. Professional training for representatives of the NGOs, business associations and the media

- 2 (1 day) seminars to be delivered by 4 Bulgarian trainers, coached by MS training experts, and necessary documentation will be provided on the importance of transparency in the state aid field and the preparation of information materials (information on the activities of the two control and monitoring institutions, summaries of the annual report to the EC, EC news in state aid field, etc.).

4. Institutional Framework

The Commission on Protection of Competition (CPC) was initially established in 1991. The National Assembly elected in 1998 the new Commission on Protection of Competition, which wrote the draft for the current Law on Protection of Competition (LPC). Under the current LPC, CPC is an independent state authority tasked with ensuring the protection of competition and the promotion of competition for enterprises in a market economy setting. The Commission consists of 11 members (chairman, 2 deputy chairmen and 8 members) elected by the Parliament. The chairman of the CPC also heads the administration of the CPC.

The State Aid Directorate in the CPC is in charge of State aid control. It has 10 staff members- lawyers and economists. The CPC case-handlers have received insufficient experience in the assessment of aid cases and need training.

The Ministry of Finance by its State aid Department is the State aid monitoring authority on a national and a regional level (Council of Minister's Decree No 215/29.11.1999 and Art.1 of the Implementing rules on state aid adopted by the Association Council on 23 May 2001). Pursuant to the new State aid Act the MoF is responsible for the monitoring and transparency of state aids.

The State aid Department of the Ministry of Finance has 6 officials. Besides, experts from the different Ministry of Finance agencies and directorates are appointed to participate in the process of work as consultants on particular issues, related to state aid. The State Aid Department is co-operating with the European Commission, the EC Delegation, the representatives from other ministries and state organisations, and regional and municipal administrations for the preparation of the annual reports to the European Commission and the inventorying of granted state aid schemes and individual aid. It is foreseen the State Aid Department's staff to be increased in near future in order to improve the monitoring of regional state aid.

5. Detailed Budget (will be amended)

	Phare Support					
	Investment Support	Institution Building	Twinning covenant	Total Phare (I+IB)	National Co-financing*	TOTAL
Contract 1			€1.7875 M	€1.7875 M	€0.4625 M	€2.250 M
Contract 2	€0.1125 M			€0.1125 M	€0.0375 M	€0.150 M
Total	€0.1125 M		€1.7875 M	€1.900 M	€0.500 M	€2.400 M

** Should the total cost of the investment component exceed the estimate shown in the table above, the beneficiary institution will provide the necessary additional co-financing needed.*

6. Implementation Arrangements

6.1 Implementing Agency

The Central Finance and Contracts Unit (CFCU) at the Ministry of Finance is the Implementing Agency of the project.

Contact person: Ms.Milena Krasteva – Twinning Manager

Address: 102, Rakovski St., 1040 Sofia, Bulgaria

Tel.:9859 2772 Fax: 9859 2773 e-mail: cfcu@inet.bg

6.2 Twinning

The project will be implemented by twinning with institution(s) of member state(s). DIS Manual will strictly be followed. The beneficiaries of the twinning project will be the Ministry of Finance and the Commission for Protection of Competition. The Phare support for the twinning component of the project will amount to €1.7875 million.

Because a significant twinning component is envisaged for this project, a twinning covenant will be sought with EU Member State. The budget for the project contained in Section 5 has been based on 18 months twinning partnership. This component will be implemented through a Twinning Covenant with 1 Pre-Accession Advisor (PAA), 1 Project Leader level head of department, and team of short-terms advisors. The assignment of the PAA will last 18 months. The necessary short-term expertise and the training needs will be defined within the framework of the twinning covenant. The PAA will have the following profile:

Sound theoretical and practical experience in a MS State aid monitoring Agency;

Good knowledge in institutional building of state aid monitoring system;

Experience in developing State aid policy;

At least 5 years working experience at EU Member State's state aid monitoring authority;

Practical experience and achievements in interinstitutional aims' redefinition;

Good practical experience of monitoring and evaluation activities;

Leadership experience;

Experience in implementation of new methodological and organisational solutions;

Excellent inter-personal and communication skills;

Initiative and co-operative attitude;

Fluency in English.

The guaranteed results for this component can be seen in 3.3:

Contact persons:

CPC: Mrs.Vesselka Kosserska – Senior expert “European Integration and International Activities” Directorate

Address: 18 Vitosha Blvd. 1000 Sofia, Bulgaria

Tel. 988 09 58, Fax 980 7315, e-mail: int_dep@cpc.bg

MoF: Mrs.Natalia Marinova – Chief expert in SA Department

Address: 102, Rakovski St., 1040 Sofia, Bulgaria

Tel. 9859 2071, Fax 980 6863 or 9870 128, e-mail: N.Marinova@minfin.government.bg

7. Implementation Schedule

7.1 Start of tendering/call for proposals: November 2002

7.2 Start of project activity: March 2003

7.3 Project Completion: February 2005

Expected date of last payment under last contract will be 30 November 2005.

8. Equal Opportunity

The CPC and the MoF have responsibility for the enforcement of national and international agreements governing the conditions of workers, including the rights of women in the work place and for the provision and maintenance of workplace health facilities in liaison with the public health authorities. Both institutions maintain an equal opportunities policy and women have parity of appointment at all levels of organization.

9. Environment

not applicable

10. Rates of return

Investments will be assessed by means of pre-feasibility study (see 12).

11. Investment criteria

Investments will be assessed by means of pre-feasibility study (see 12).

12. Conditionality and sequencing

The Ministry of Finance and the Commission for Protection of Competition assisted by (name of twinning partner) undertake to achieve the objective of the project together.

Starting of project is conditional to a pre-feasibility study which will establish 1) the state of play after the completion of the ongoing Phare projects: BG 9910-01 “Reinforcing the Administrative capacity to manage the acquis in the field of competition” of CPC (its state aid sector) and BG 9910.02(BG 99/IB-FI 02) “Approximation of legislation in state aids field, institution building of State aids monitoring authority at the Ministry of Finance and setting up the national state aids monitoring system” of the MoF., and 2) assess respective needs and activities to produce the specified results, in particular as regards the IT infrastructure (requirement specification for the system and, as a result, preparation of the respective Technical Specifications for tendering).

For the successful performance of the Pre-accession advisor’s activities all necessary information and working papers shall be made available in time in English. The MoF and the CPC will assign adequate counterparts to the Pre-accession adviser. These counterparts shall ensure that all the recommendations submitted by the PAA will be discussed with them, considered and - if necessary and to the extent possible - implemented.

The PAA and the Bulgarian Project Leader will be responsible for drawing up a list of objectives for the expert visit, a detailed working program and any necessary background documentation.

Two IT experts, appointed on a permanent basis in the CPC and the MoF, will operate the computerized system.

ANNEXES TO PROJECT FICHE

1. Logical framework matrix in standard format (compulsory)
2. Detailed implementation chart (compulsory)
3. Contracting and disbursement schedule by quarter for full duration of programme (including disbursement period) (compulsory)

Phare log frame

LOGFRAME PLANNING MATRIX FOR Project “Strengthening the administrative capacity to manage the <i>acquis</i> on state aid and improvement of the system for monitoring and control of state aid		Programme name and number Phare programme 2002	
		Contracting period expires 30 November 2004	Disbursement period expires 30 November 2005
		Total budget : € 2.4 mln.	Phare budget : €1.9 mln
Overall objective	Objectively Verifiable Indicators	Sources of Verification	Assumptions
Establishment of a functioning system of State aid monitoring, notification and control with clear responsibilities and effective capabilities of all administrative bodies involved, namely the Ministry of Finance and the Commission for Protection of Competition	1.The functioning system of state aid monitoring , notification and control set up 2.The CPC and the MoF capable to manage the <i>acquis</i> on state aid and to implement the state aid policy 3.Raised awareness and a higher level of transparency on state aid issues	1. Annual report on state aid in Bulgaria, sent to the EC 2. Regular report of the EC on the progress made by Bulgaria in the accession period 3. EC Delegation reports 4.Progress reports from the PAA	1. Internal legislation approximated to EC SA <i>acquis</i> 2. Sufficient and well qualified and trained staff retained 3. The co-financing by the State budget provided
Project purpose	Objectively Verifiable Indicators	Sources of Verification	Assumptions
1.Effective Implementation of the harmonized State Aid Legislation 2.Improvement of the functioning SA notification monitoring and control system 3.Improvement of the assessment practice of the Commission on Protection of Competition on state aid cases 4.Improvement of the quality of state aid annual reports and inventory 5. Raising public awareness on state aid issues	1. Reinforced administrative capacity of CPC, MoF and all other concerned state bodies to implement the approximated internal legislation on state aid in conformity with the EC <i>acquis</i> 2. Implementing Rules for the application of the provisions on state aid of the European Agreement being effectively enforced 3. SA notification, monitoring and control system functioning effectively 4. The CPC assessment practice improved 5. SA annual reports and inventory elaborated in compliance with the EC criteria 6.All concerned public bodies aware of state aid policy.	1. Annual report on state aid 2. EC's Regular reports 3. EC Delegation reports 4. Progress reports from the PAA 5. CPC decisions on state aid cases 6. Published information	1. Internal legislation approximated to EC SA <i>acquis</i> 2. Sufficient and well qualified and trained staff retained 3. The co-financing by the State budget provided
Results	Objectively Verifiable Indicators	Sources of Verification	Assumptions
1.Secondary legislation concerning specific areas and procedures adopted and enforced 2.All existing and planned new aid schemes and individual cases notified by aid grantors 3.Notification forms corresponding to the required forms in the EC 4.The CPC decisions on the assessed state aid projects fully based on the EC criteria 5.State aid annual reports and inventory prepared in	1. Size of enforcement practice 2. The number of SA projects (individual and schemes) notified ex-ante to CPC 3. The number of assessed aid schemes and ad hoc aid in conformity with the basic concepts of EU <i>acquis</i> 4. Respect of rules for sensitive sectors 5. Number and quality of CPC decisions on SA cases	1. Annual Reports on state aid to EC 2. EC Standard Questionnaire for a sample of aid schemes and cases 3. EC Regular Progress Reports 4. Monitoring by Delegation 5. SA Register(Inventory) 6. CPC and MoF official publications	1. Sufficient and qualified CPC and MoF staff 2. Commitment to the notification obligation by the relevant SA bodies 3.Adequate provision from state budget

conformity with the methodology and format of the EC surveys 6.Computerised system for exchange of information between CPC, MoF and regional administration in place 7.System for monitoring of authorized aid and recovery of unlawful aid established 8.Knowledge management system in place 9.The Bulgarian trainers capable to distribute knowledge autonomously 10.Raised public awareness on the importance of state aid issues – increased number of publications and information activities <i>11.Library fund of state aid publications, books, legislation, etc. enriched</i>			
---	--	--	--































































Activities	Means		Assumptions
1. Assistance for the elaboration of secondary legislation concerning specific areas and procedures 2.Assistance for the institutional strengthening <u>For the staff of CPC</u> a) Review and assess the administrative capacity of the CPC and prepare proposals for improvement; b) prepare proposals for development of a knowledge management system; c) professional training of CPC officials by means of in country training and study visits to member states relevant authorities d) provision of necessary documentation <u>For the staff of the MoF</u> a) Review and assess the administrative capacity, the monitoring practice of the MoF and prepare proposals for their improvement b) preparation of proposals for the development of a knowledge management system c) professional training of MoF officials by means of in-country training (seminars, incl. for training of trainers, free e-learning modules, advice on reporting and inventorying activities and study visits to relevant MS institutions);	1.1 Member state experts will assist a working group of representatives of MoF, CPC, Ministry of Economy, Ministry of Regional development and public works for drafting the corresponding legal acts 2.1 Training events: A) In-country training <ul style="list-style-type: none"> 10 seminars delivered by 10 short-term experts of the MS twinning partner on different SA issues and advice on particular cases for CPC and MoF staff and officials from other concerned state bodies, incl. for training of trainers* organising of e-learning modules B) Study visits in Member states relevant authorities <ul style="list-style-type: none"> 10 one month visits for exchange of experience on the control of the compatibility of state aid with EC <i>acquis</i> for officials from CPC in MS twinning partners 	1. Experts from all concerned state bodies involved in the drafting activity	1.Staff in all concerned state bodies responsible for the application of relevant SA <i>acquis</i> pass the necessary training 2.Commitment by high ranking officials to fully involve the experts in the drafting process 3.Commitment and strong interest by the target groups in the activities of the Project 4. All concerned state organisations recruit and retain adequate staff 5. Effective co-operation with other institutions (Supreme administrative Court, line ministries, state funds, NGOs, etc.)

<p>d) provision of necessary documentation</p> <p><u>For the staff of other state authorities - central, regional and local</u></p> <p>a) professional training for the preparation of notifications for new state aid schemes and individual aid to the CPC</p> <p>b) professional training for the preparation of information on the existing aid schemes and individual aid</p> <p>c) provision of necessary documentation</p> <p><u>For representatives of the NGOs, business associations and the media</u></p> <p>a) training on the importance of transparency in the state aid field</p> <p>b) preparation of information materials (information on the activities of the two control and monitoring institutions, summaries of the annual report to the EC, EC news in state aid field, etc.)</p> <p>3. Assistance for the creation of a system for automatic and immediate exchange of information between the CPC and MoF.</p>	<p>A) In-country training</p> <ul style="list-style-type: none"> • 10 seminars delivered by 10 short-term experts of the MS twinning partner on different SA issues and advice on particular cases for CPC and MoF staff and officials from other concerned state bodies, incl. for training of trainers* • organising of e-learning modules <p>B) Study visits in Member states relevant authorities</p> <ul style="list-style-type: none"> • 6 one month visits for exchange of experience on monitoring of state aid for officials from MoF in the MS twinning partners <p>In-country training</p> <ul style="list-style-type: none"> • The seminars organised for the staff of CPC and MoF will be attended by representatives of the other concerned authorities • 6 seminars will be delivered by Bulgarian trainers for the experts from the regional administrations • 2 seminars will be organised for this group <p>3.1 Supply and installation of hardware and software for the proper functioning of the monitoring system, including on a regional level; the hardware should be capable of supporting e-learning techniques in accordance with the training component of the project fiche</p>		
			<p>Preconditions</p> <p>State aid Act and Implementing rules on state aid enforced</p> <p>Starting of project conditional on a pre-feasibility study assessing results of previous Phare projects and IT needs.</p>

Note: * The total number of the in-country seminars to be attended jointly by the CPC and the MoF experts will be 10 for the period of the project's implementation.

Annex 2 to Summary Project Fiche

CONTRACTING AND DISBURSEMENT SCHEDULE

		2002								2003												2004											
	? ODULES		J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D
1.	3 Twinning																																
2.	4 Supply of Equipment																																
Legend																																	
Tendering and contracting																																	
Implementation and disbursement																																	

ANNEX 2

INDICATIVE CUMULATIVE CONTRACTING AND DISBURSEMENT

	1-3-2003	4-6-2003	7-9-2003	10-12-2003	1-3-2004	4-6-2004	7-9-2004	10-12-2004	1-3-2005	4-6-2005
Contracted	0.2	0.5	1.7	1.7	1.8	1.9	1.9	1.9	1.9	1.9
Disbursed	0.00	0.00	0.20	0.40	0.60	1.00	1.4	1.6	1.8	1.9